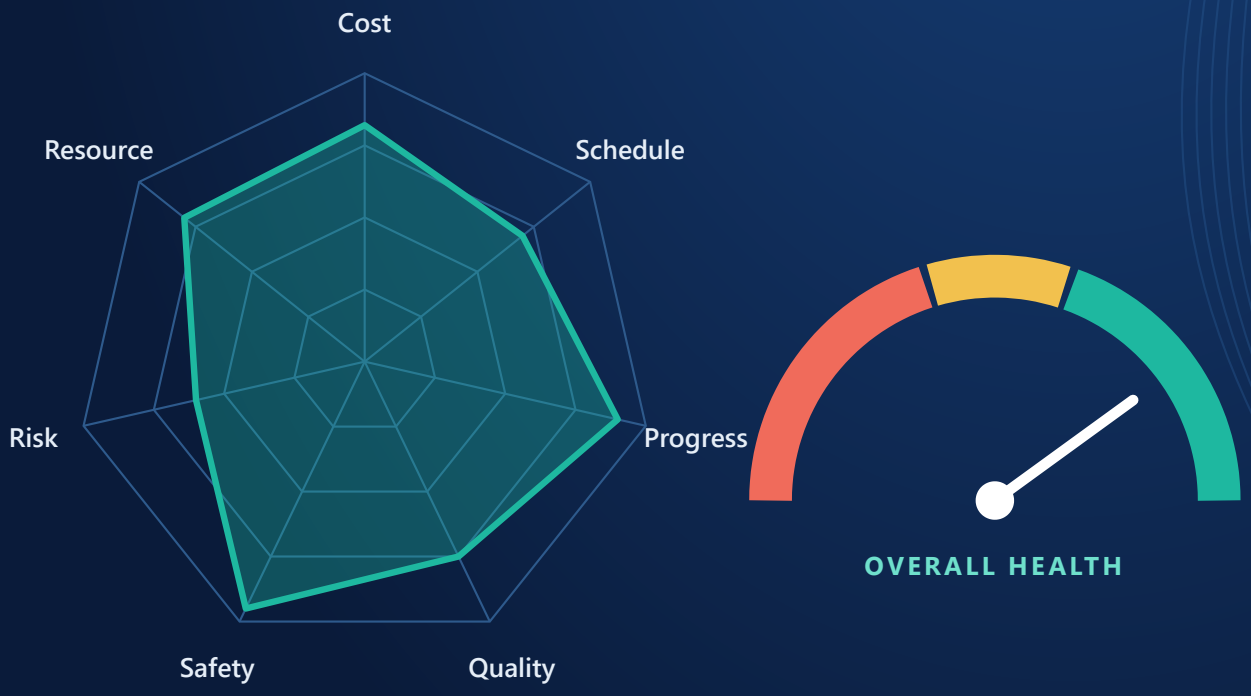
Project Health Report

Cost, schedule, quality, safety, risk and resources in one balanced view.



Sample Project

Client: Urban City

PREPARED & SUBMITTED BY

SP Consultant

in Joint Venture with USF Consultants

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shahidpervaiz.net

ISSUE

November 2026

PROJECT HEALTH — STATUS REPORT

Sample Project

Client: Urban City · BAC: PKR 2,700,000,000 · Status date: 2026-10-31 · As of: Oct-26 (period 5 of 5)

Executive Summary

At Watch

Sample Project is being carried out for Urban City at Sample City under contract CW-2026-031. It started on 10 July 2026 and is due for completion on 26 November 2026. This Project Health Report sets out the position at 8 November 2026 and has been prepared by SP Consultant in joint venture with USF Consultants.

As of Oct-26, the project's Overall Project Health Score is **75 / 100**. Cost performance is running at CPI 0.98 and schedule performance at SPI 0.86. Physical progress is 73.0% against a planned 84.5%. Quality NCR closure rate is 50.0%, safety TRIR is 3.85, 33.3% of open risks are high/critical severity, and resource utilization is 95.6%.

Category scores run 0–100 in the same direction throughout this report: **100 = best/healthiest**, **0 = worst/most at-risk**. A low category weight controls how much that score affects the Overall Score above — it does not change what the score itself means.

⚠ Critical: 1 category is scoring below 60

even though the Overall Project Health Score reads 75 (At Watch). A strong overall score can mask a single weak category when that category's weight is small — the breakdown below should be reviewed regardless of the headline number.

PROJECT NO.	001	PROJECT	Sample Project
CLIENT	Urban City	LOCATION	Sample City
CONTRACT NO.	CW-2026-031	CONSULTANT	SP Consultant in joint venture with USF Consultants
START DATE	10 July 2026	COMPLETION DATE	26 November 2026
REPORT DATE	8 November 2026	STATUS DATE	31 October 2026

Category Scores — Oct-26

CATEGORY	SCORE (0–100)	STATUS
Cost	98	Healthy
Schedule	86	Healthy
Progress	66	At Watch
Quality	50	At Risk
Safety	69	At Watch
Risk	67	At Watch
Resource	91	Healthy

Critical Alerts & Categories at Watch

CATEGORY	SCORE	WEIGHT IN OVERALL SCORE	STATUS
Quality	50	14%	Critical — score under 60
Progress	66	14%	At Watch — score 60–79
Risk	67	14%	At Watch — score 60–79
Safety	69	14%	At Watch — score 60–79

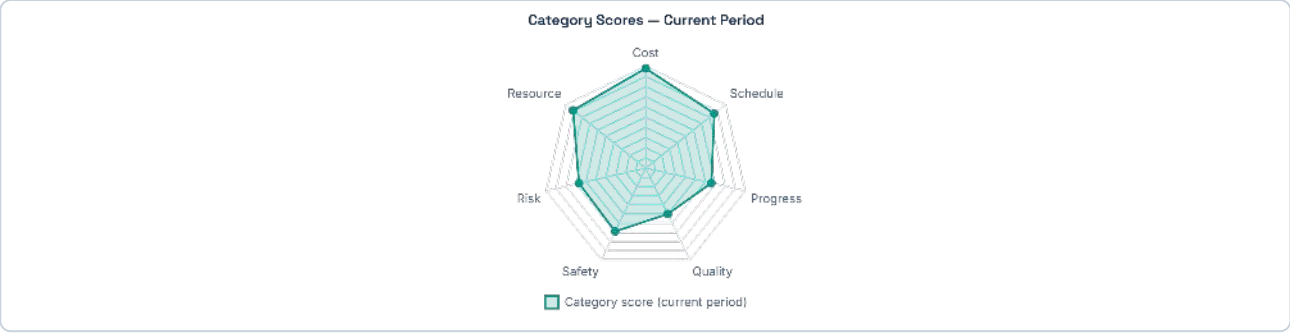
Recommended Measures

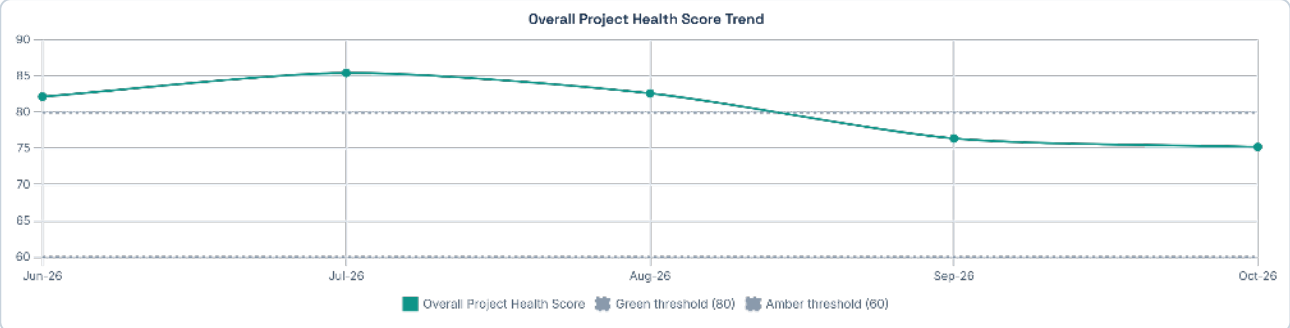
- Physical progress (73.0%) is behind the plan (84.5% planned at this status date). Schedule recovery measures recommended.
- Quality: NCR closure rate is 50.0% with 4 NCR(s) still open. Prioritize closing outstanding non-conformances.
- Safety: TRIR is 3.85 with 3 recordable incident(s) this period. Reinforce safety observations and toolbox talks.
- Risk: 33.3% of open risks are high/critical severity. Prioritize mitigation plans for these items.

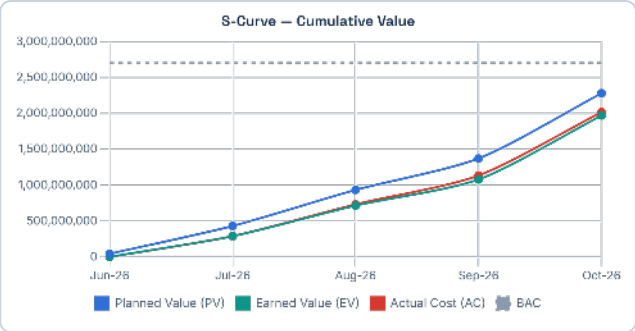
Trend Across Reported Periods

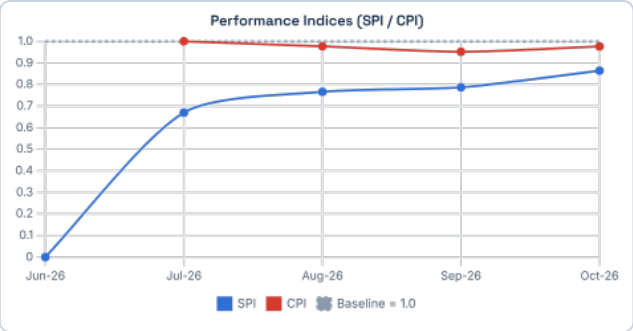
PERIOD	HEALTH SCORE	CPI	SPI	NCR CLOSURE	TRIR	HIGH-RISK SHARE	RES. UTILIZATION
Jun-26	82	—	0.00	100.0%	0.00	20.0%	—
Jul-26	85	1.00	0.67	100.0%	0.00	36.4%	91.7%
Aug-26	83	0.98	0.77	100.0%	3.35	33.3%	94.3%
Sep-26	76	0.95	0.79	75.0%	3.76	33.3%	90.9%
Oct-26	75	0.98	0.86	50.0%	3.85	33.3%	95.6%

Charts

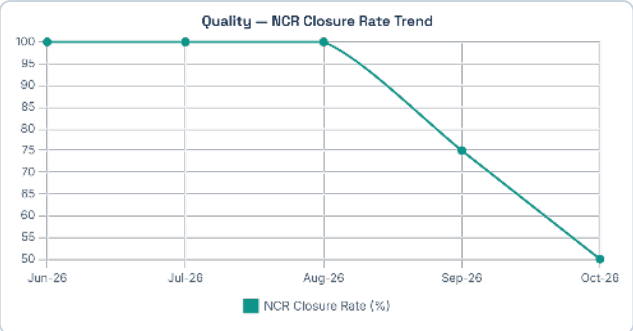


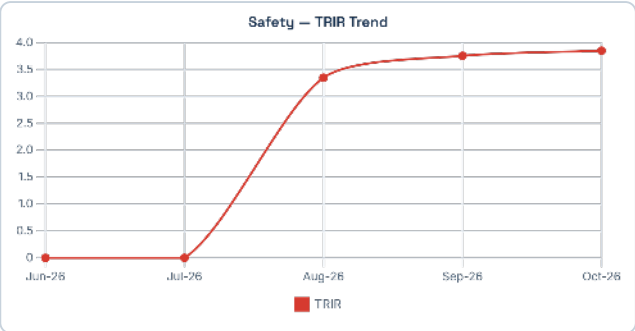


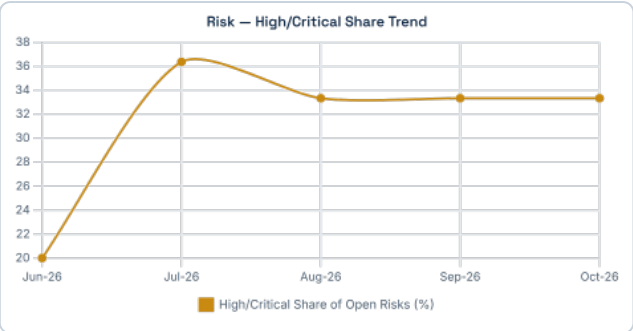


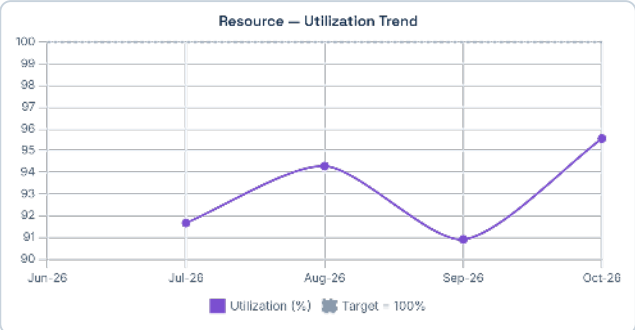












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