Multi-Project Dashboard Report

Cost, schedule and performance of every project in one portfolio view.



Sample Project

Client: Urban City

PREPARED & SUBMITTED BY

SP Consultant

in Joint Venture with USF Consultants
info@spconsultant.example
shahidpervaiz.net

ISSUE

November 2026

PROJECT FINANCIAL & PERFORMANCE REPORT

Project 1

Generated: 08 November 2026

CLIENT	PROJECT CODE	STATUS	LOCATION	DURATION	CURRENCY
Client 1	P0001	Completed	Location1	2016-2019	PKR

1. EXECUTIVE SUMMARY

Sample Project is being carried out for Urban City at Sample City under contract C-2026-014. It started on 17 November 2025 and is due for completion on 22 January 2027. This Multi-Project Dashboard Report sets out the position at 8 November 2026 and has been prepared by SP Consultant in joint venture with USF Consultants.

This report presents the financial and performance status of **Project 1** (code **P0001**), for **Client 1**, currently **Completed**. It is project **1 of 7** in the portfolio tracked by this dashboard.

Against a planned fee of **PKR 17,040,492**, actual cost to date stands at **PKR 12,009,956**, giving a contribution of **+PKR 5,030,536** (**29.5%** of the planned fee). The project is currently running **under** its approved fee.

Of the planned fee, **PKR 17,064,132** has been invoiced and **PKR -23,640** remains not yet invoiced. Of the amount invoiced, **PKR 17,212,632** has been received (**100.9%** collected), leaving **PKR -148,500** outstanding as debtors.

PROJECT NO.	001	PROJECT	Sample Project
CLIENT	Urban City	LOCATION	Sample City
CONTRACT NO.	C-2026-014	CONSULTANT	SP Consultant in joint venture with USF Consultants
START DATE	17 November 2025	COMPLETION DATE	22 January 2027
REPORT DATE	8 November 2026	STATUS DATE	31 October 2026

2. FINANCIAL PERFORMANCE SUMMARY

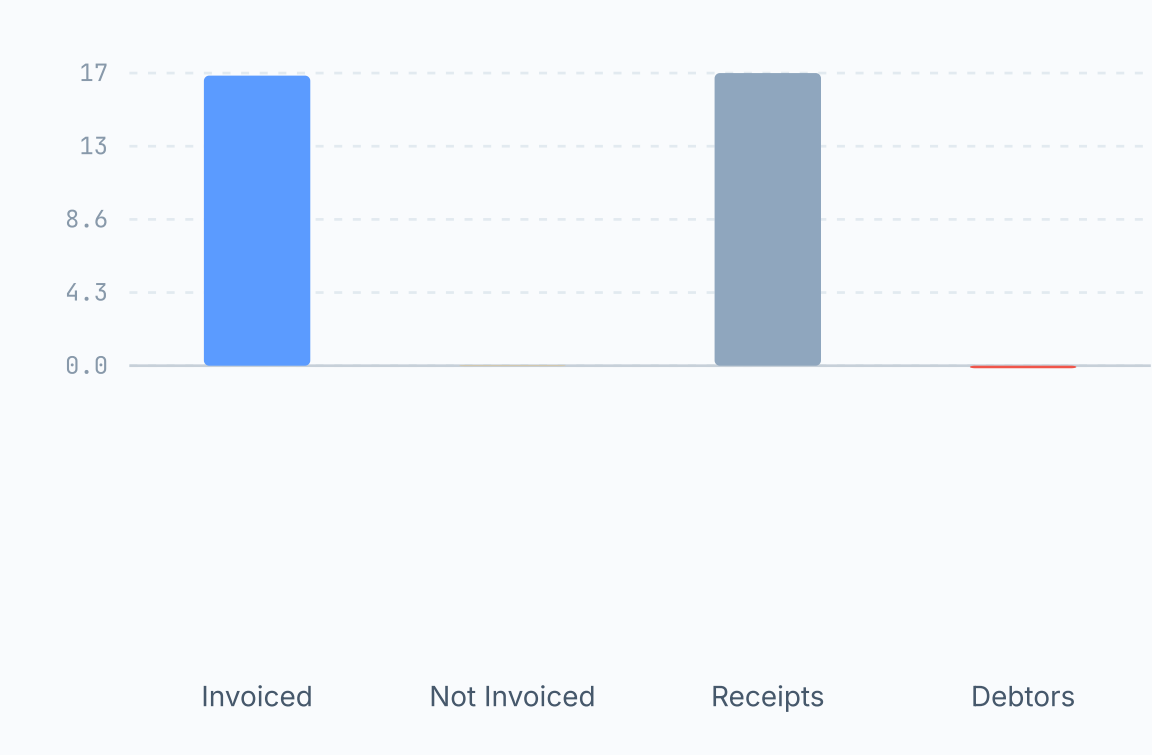
PLANNED FEE	ACTUAL COST	CONTRIBUTION
PKR 17,040,492	PKR 12,009,956	+PKR 5,030,536

INVOICED	RECEIPTS	DEBTORS
PKR 17,064,132	PKR 17,212,632	PKR -148,500

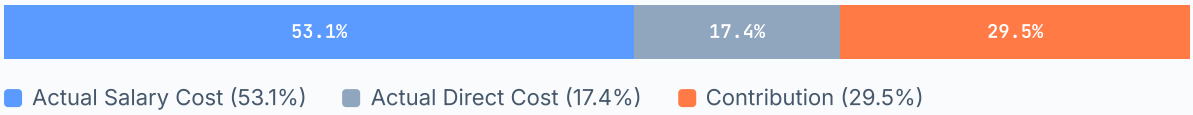
3. PLANNED COST VS ACTUAL COST



4. RECEIPTS AND DEBTORS



5. CONTRIBUTION BREAKDOWN (% OF PLANNED FEE)



6. FINANCIAL BREAKDOWN

COST ITEM	PLANNED	ACTUAL
Salary Cost	PKR 15,253,492	**PKR 9,041,069**
Direct Cost	PKR 1,787,000	**PKR 2,968,886**
Fee / Total Cost	PKR 17,040,492	**PKR 12,009,956**
Contribution		**+PKR 5,030,536**

INVOICING & COLLECTION	
Invoiced	**PKR 17,064,132**
Not Invoiced	**PKR -23,640**
Receipts	**PKR 17,212,632**
Debtors (Pending)	**PKR -148,500**
% Collected	**100.9%**

7. PROJECT SCOPE, ISSUES & MITIGATION

Scope: The scope of work comprised construction supervision of the road project, including overall supervision and monitoring of roadworks, earthworks, pavement works, drainage, bridges, culverts, and associated structures. The services included review and approval of Contractor's method statements, shop drawings, material submissions, construction programmes, and quality control procedures, and monitoring of construction activities for compliance with approved drawings, specifications, and contract requirements. Supervise site setting-out, earthworks, subgrade preparation, embankment construction, aggregate base and subbase, asphalt works, drainage structures, road furniture, and ancillary works. The scope also included quality assurance and quality control, inspection and testing of materials and completed works, measurement and verification of quantities, and monitoring of construction progress. Review design changes and site issues, and coordinated with the Client and Contractor to resolve technical and contractual matters. Monitoy progress reporting, review and approval of interim payment certificates, variation and claim assessment, monitoring of the construction programme, and contract administration through completion of the works.

Issues: Construction activities encountered various technical, contractual, quality, and site-related issues, including discrepancies between drawings and site conditions, Contractor's performance issues, delays in construction activities, material approval requirements, and the need for timely

resolution of site instructions and claims. These issues had the potential to affect the progress, quality, and contractual compliance of the works.

Mitigation Measures: The supervision team established close monitoring and coordination with the Contractor and Client to identify issues at an early stage. Technical matters were reviewed by the relevant specialists and resolved through site instructions, technical clarifications, approved method statements, and design reviews. Contractor performance and progress were regularly monitored, and corrective measures were implemented in accordance with the Contract conditions, specifications, drawings, and approved programme.

8. SIGN-OFF

Prepared by (Project Management)	Reviewed by (Client)	Approved by

Sample report: illustrative data