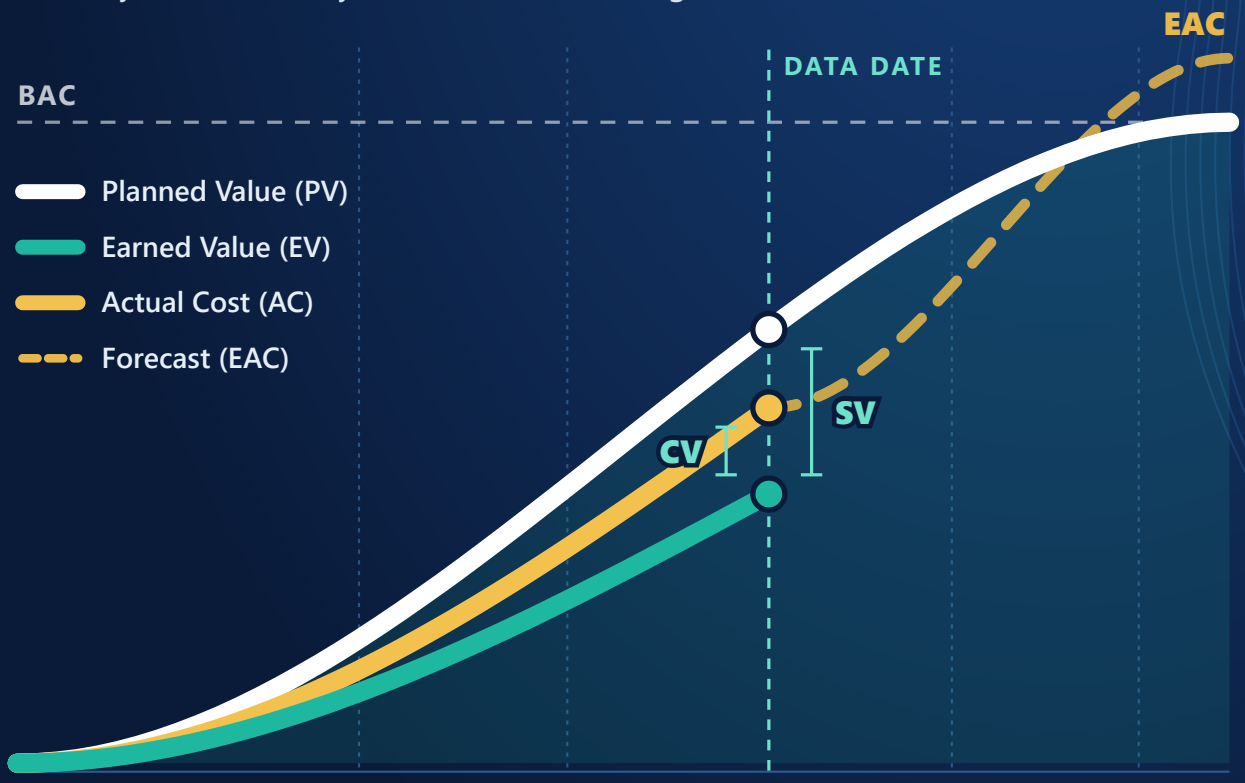
Earned Value Management Report

Measuring cost and schedule performance
so every milestone stays on time and on budget.



Sample Project

Client: Urban City

PREPARED & SUBMITTED BY

SP Consultant
in Joint Venture with USF Consultants
info@spconsultant.example
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ISSUE

November 2026

EARNED VALUE MANAGEMENT — STATUS REPORT

Sample Project

Client: Urban City · BAC: PKR 2,700,000,000 · Status date: 2026-10-31 · As of: Oct-26 (period 5 of 5)

Executive Summary

At Risk

Sample Project is being carried out for Urban City at Sample City under contract CW-2026-031. It started on 10 July 2026 and is due for completion on 26 November 2026. This Earned Value Management Report sets out the position at 8 November 2026 and has been prepared by SP Consultant in joint venture with USF Consultants.

As of Oct-26, the project is **73.0% complete** and running **behind schedule** (SV PKR -310,500,000, SPI 0.86) and **over budget** (CV PKR -47,520,000, CPI 0.98). At current performance, the forecast cost at completion (EAC) is PKR 2,882,707,161 against an approved budget (BAC) of PKR 2,700,000,000, a variance at completion (VAC) of PKR -182,707,161.

PROJECT NO.	001	PROJECT	Sample Project
CLIENT	Urban City	LOCATION	Sample City
CONTRACT NO.	CW-2026-031	CONSULTANT	SP Consultant in joint venture with USF Consultants
START DATE	10 July 2026	COMPLETION DATE	26 November 2026
REPORT DATE	8 November 2026	STATUS DATE	31 October 2026

Current-Period Performance — Oct-26

METRIC	FORMULA	VALUE	READING
% Complete	EV / BAC	73.0%	Physical progress to date
PV (cum)	—	PKR 2,281,500,000	Budgeted value scheduled to date
EV (cum)	%Complete × BAC	PKR 1,971,000,000	Value actually earned
AC (cum)	—	PKR 2,018,520,000	Actual cost incurred to date
SV	EV − PV	PKR -310,500,000	Behind schedule
CV	EV − AC	PKR -47,520,000	Over budget
SPI	EV / PV	0.86	Behind schedule
CPI	EV / AC	0.98	Cost inefficient
EAC	AC + (BAC − EV) / (CPI × SPI)	PKR 2,882,707,161	Forecast over budget
ETC	EAC − AC	PKR 864,187,161	Remaining forecast cost

METRIC	FORMULA	VALUE	READING
VAC	BAC − EAC	PKR -182,707,161	Forecast overrun
TCPI	(BAC − EV) / (BAC − AC)	1.07	Remaining work needs improved efficiency

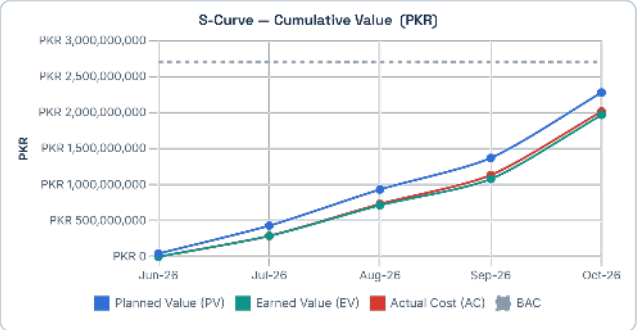
Recommended Measures

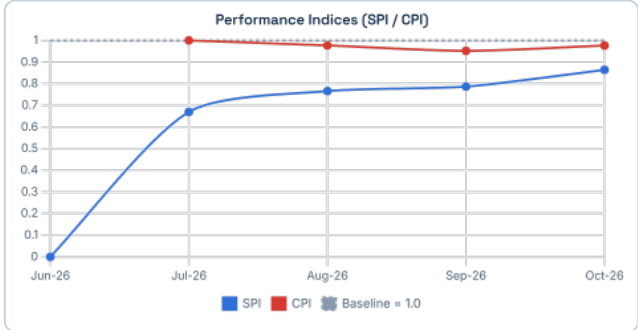
- Schedule is behind plan (SV < 0, SPI < 1). Increase resources, improve productivity, resequence activities, or accelerate critical-path work to recover schedule.
- Cost is over budget (CV < 0, CPI < 1). Investigate cost overruns, control expenditure, improve productivity, or review resources/procurement.
- Forecast at completion (EAC PKR 2,882,707,161) exceeds the approved budget (BAC PKR 2,700,000,000). Cost-control and corrective measures are required.
- To hit budget, the remaining work must be delivered at a cost efficiency of 1.07 — higher than the 0.98 achieved so far. Significant corrective action may be required.
- Physical progress (73.0%) is behind the plan (84.5% planned at this status date) — schedule recovery measures recommended.

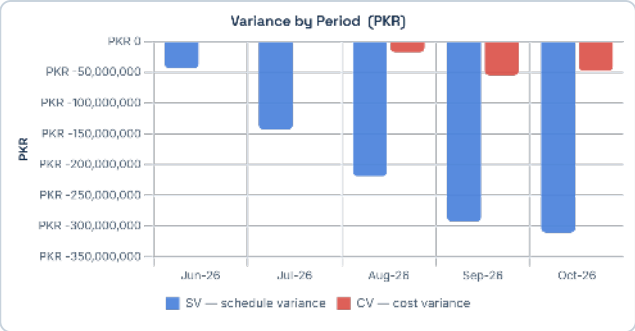
Trend Across Reported Periods

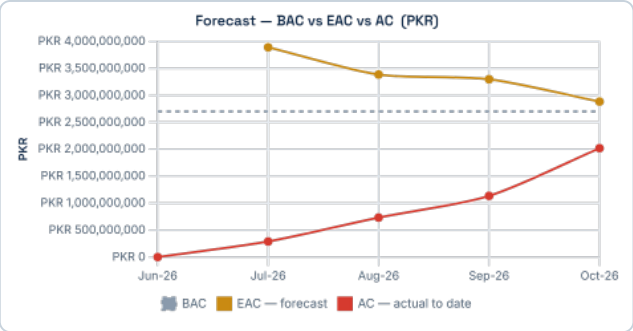
PERIOD	% COMPLETE	SPI	CPI	SV	CV	VAC
Jun-26	0.0%	0.00	—	PKR -43,200,000	PKR 0	—
Jul-26	10.7%	0.67	1.00	PKR -142,560,000	PKR 0	PKR -1,189,776,449
Aug-26	26.5%	0.77	0.98	PKR -218,700,000	PKR -16,980,000	PKR -685,053,710
Sep-26	40.0%	0.79	0.95	PKR -292,500,000	PKR -54,540,000	PKR -597,256,875
Oct-26	73.0%	0.86	0.98	PKR -310,500,000	PKR -47,520,000	PKR -182,707,161

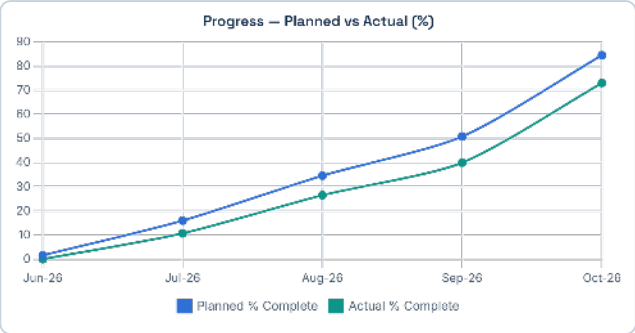
Charts

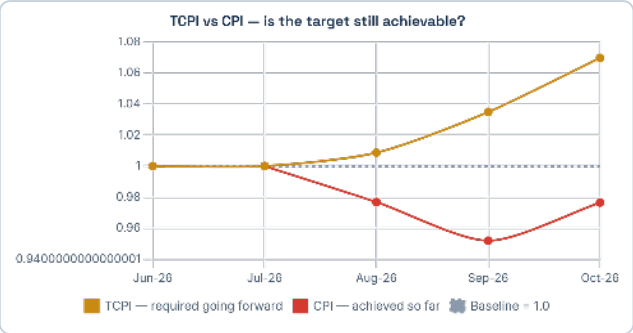


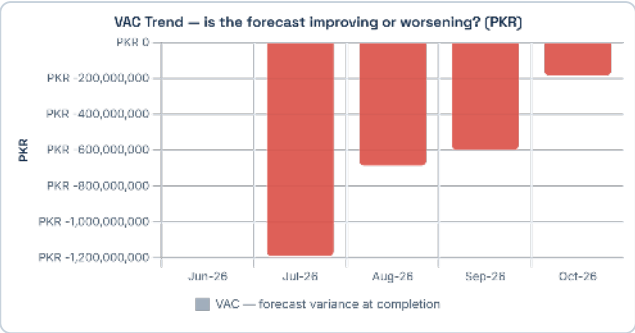


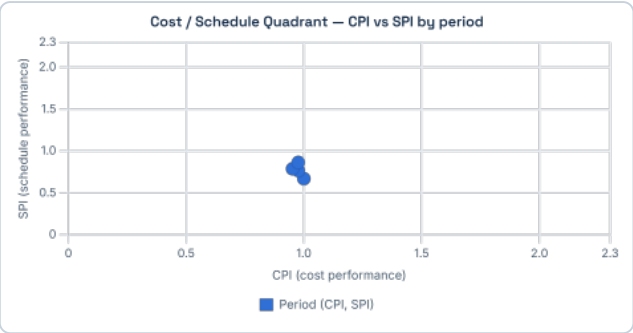












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